



I'm making this summary deck available because we need to do serious long-term planning, and it's just not happening. My hope is that you'll use this deck as a conversation starter and to strengthen your strategic foresight positioning within your organization or to start a foresight team. —Amy Webb

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3 THINGS ABOUT ME

- Quantitative Futurist &
 CEO of Future Today Institute
- 2. Professor of Strategic Foresight at NYU
- 3. Collaborator on Films & Shows





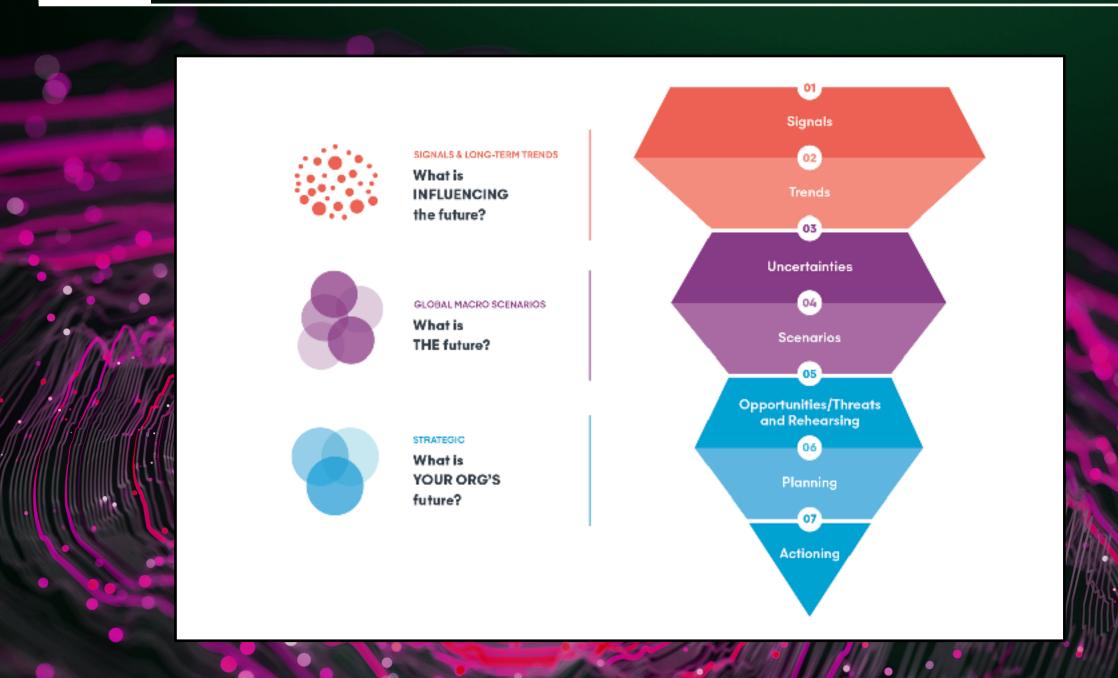
Macro Scenarios Strategic Scenarios

What is INFLUENCING the Future?

What are THE Futures?

What is YOUR ORG's Future?

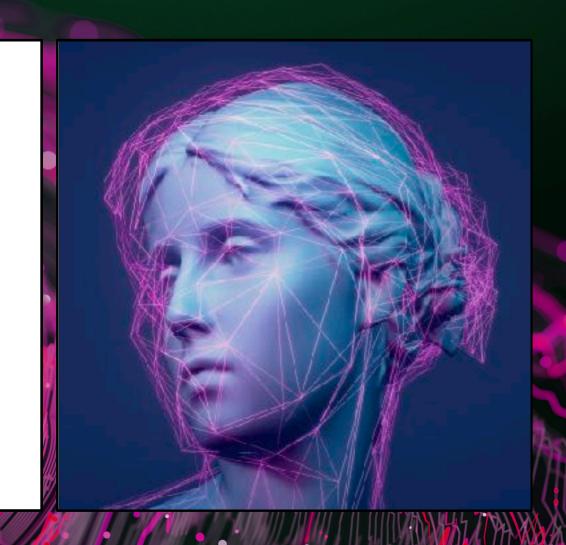




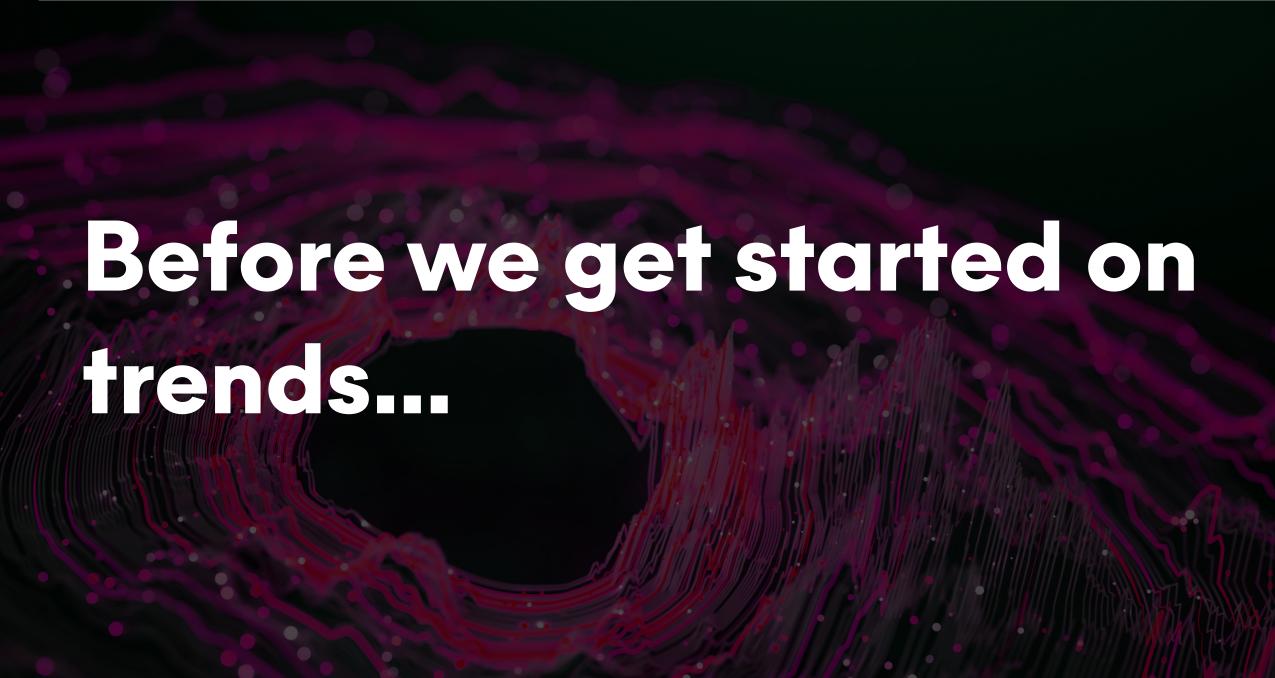


3 THINGS ABOUT YOU

- 1. You are futurists!
- 2. You are going to need a strong stomach
- You'll leave with a personal plan for the futures.



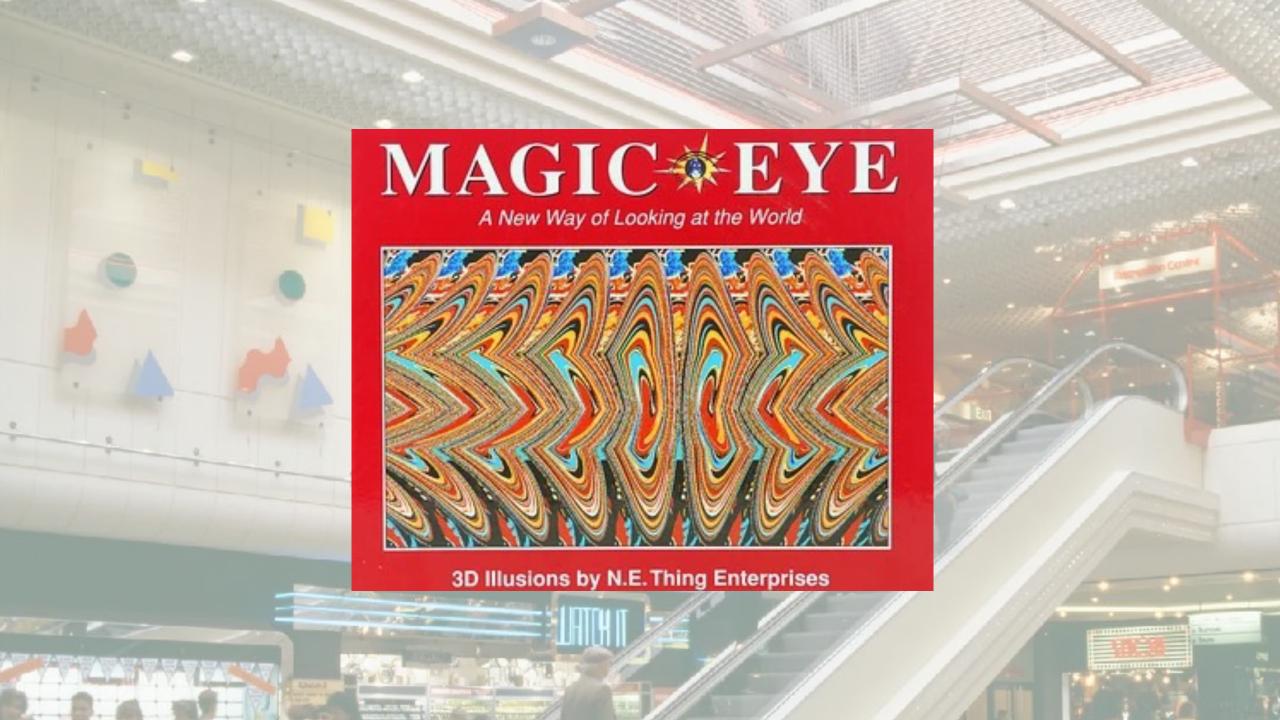


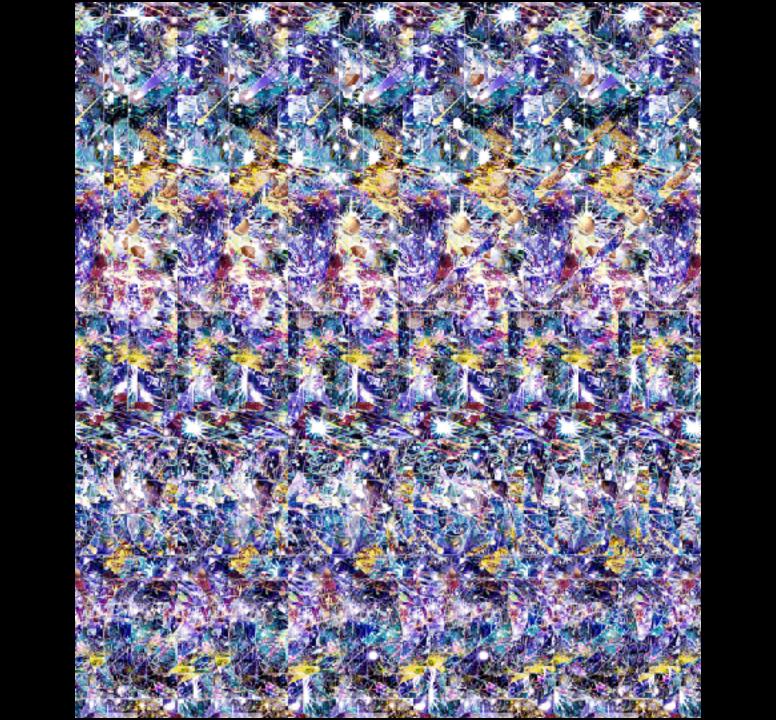










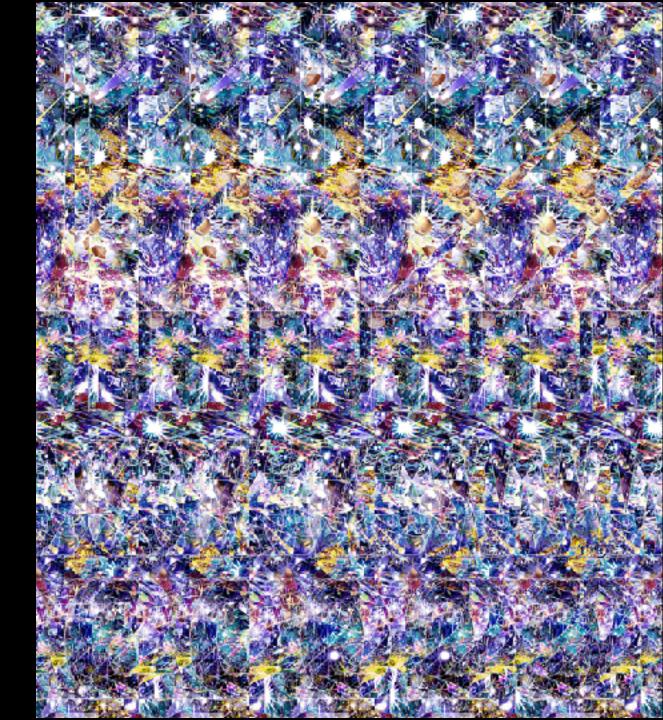




Autostereogram

- Invented in 1979
- Apple II & BASIC
- Random "noise"
- See a 3D shape in single 2D image
- 1991 color added

OUR WORLD LOOKS LIKE MAGIC EYE ART



Signals are mixing in a way I haven't seen before.

Leaders are focused too narrowly on the future



In 2-D your eyes interpret the image as chaos.



Focus attention correctly to see what matters



Your eyes find new patterns by tracking convergences







FUTURE TODAY INSTITUTE'S 2023 TECH TREND REPORT













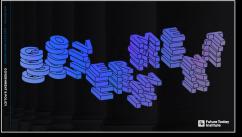


















BY THE NUMBERS

666 TRENDS

PROJECTING

~1.2

MILLION DOWNLOADS THIS YEAR 15 SECTIONS

16 ANNIVERSARY 819
PAGES

IMPACT OF TRENDS ON YOUR INDUSTRY

Near-Term Relevance Long-Term Relevance

	Al	Generative Al	Climate and Green Tech	Mobility	AR/ VR/ XR and Synthetic Media	Robots and Drones	Web3 Infrastructure	Bioengineering	Metaverse	Quantum
Agriculture										
Automotive										
Aviation and Travel										
Construction, Engineering										
Consumer Packaged Goods										
Education										
Financial Services										
Government and Policy										
Health Care Systems and Services										
Hospitality										
Media (Entertainment)										
Media (News)										
Pharmaceutical and Medical Products										
Public and Social Sectors										
Real Estate										
Restaurants										
Retail										
Space and Aerospace Defense										
Supply Chain and Logistics										
Telecommunications										

OUR PLAN

- 1. Theme is focus
- 2. Show you 35 trends
- 3. Ask "What if" scenarios



We cannot be trend spectators this year

Inspired by Magic Eye art, we're going to make this session 3-D



Tool called...



ACT

Risk Without Action!

- Previously unseen immediate benefit to our org
- Inflection point is imminent
- Impacts our financial projections

DECIDE

Near-Term
Opportunity or Risk

- Could disrupt our business
- Near-term market or operational risk
- Meaningful impact on our brand positioning

MONITOR

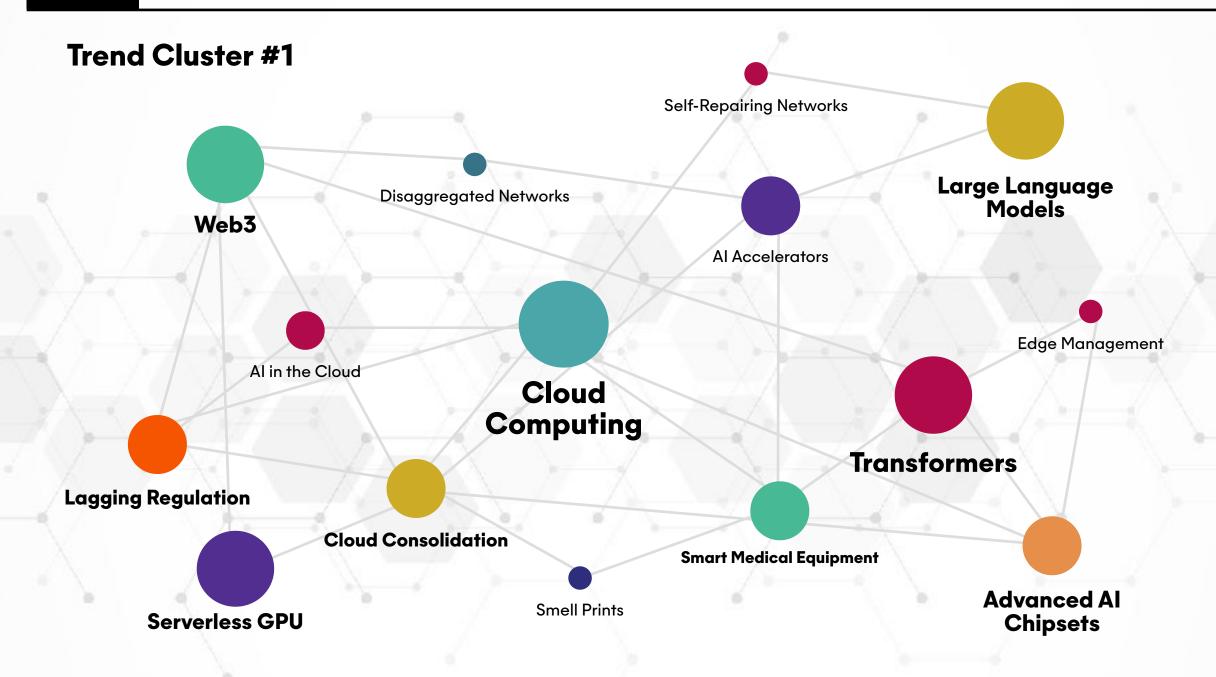
Long-Term Opportunity or Risk

- Knock-on effects could shape our industry or business
- Could pose novel security risk
- Could create new demand for our product/ services



TREND CLUSTER #1















KEY INSIGHT

It's the end of the internet as you know it.



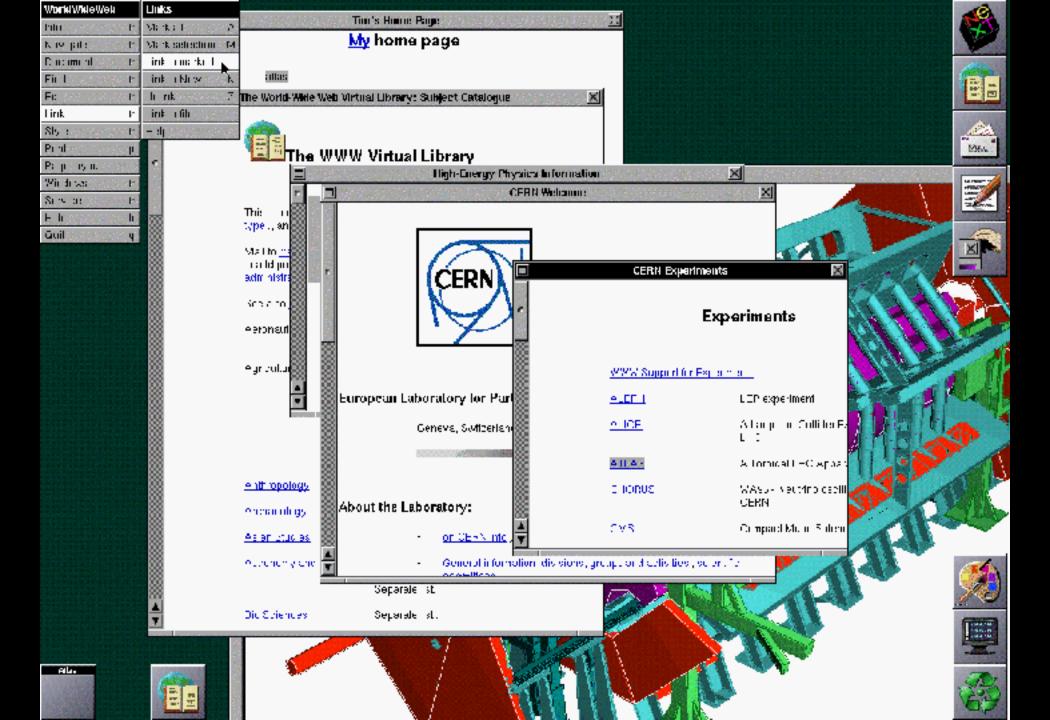
IMPLICATION

Everything is information.

WHAT WE THINK THE INTERNET IS

Global network of billions of computers and electronic devices.

It facilitates the spread of digital information.







categories

Bunks, Movies, Music

Coins & Stampsonzes

Computers seem

Jewelry, Genistones

Pluto & Electronics

Pottery & Glassianus;

Sports Memorabilia

Toys, Bean Bag Plush

Miscellaneous genra all colematics...

Shop by photos in the Gallery

stats

2.967.077 items for rale in 2,076 categories now:

Over 1.5 billion page views

Browse | Sell | Services | Search | Help | Community your personal trading community™ search this



Get news. and chart



cost haveonings...

Welcome back

Road Bid on

benefit the

For All Kids

Scare up

everything

What is eBay?

velcome new users

home | my_eBay | afte map

Register ** It's free and fun

Apply

now!

featurEd

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Mel Terme's 1963 Rolls Royce Silver Cloud III WebTWDink Network Combo-DishPlaces-LO 97-4 COW \$

M Jordan Hasketball Trom The Restaurant Pro Color 360 Vs-2 Rada With Digital Resducti-Carpin 2000/4000/5000 Senex Color Cartridge





eBay~ Visa*



Ferndation.

for a heartching on Halloween-O-rama)

cool feaTures



Register | ellay Store | Safelilarbor | Feedback Forum | Albert ellay | John Go Local! | Go Global! | Canada | UK | Geovary | 日本販売へルプ

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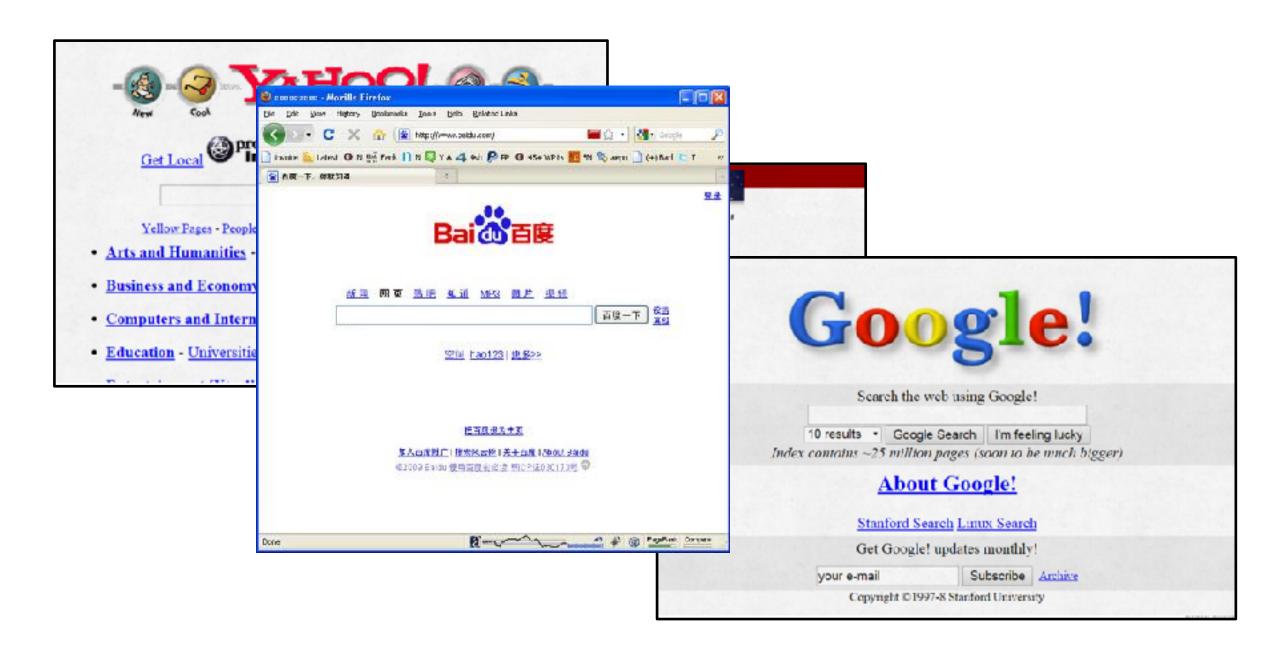


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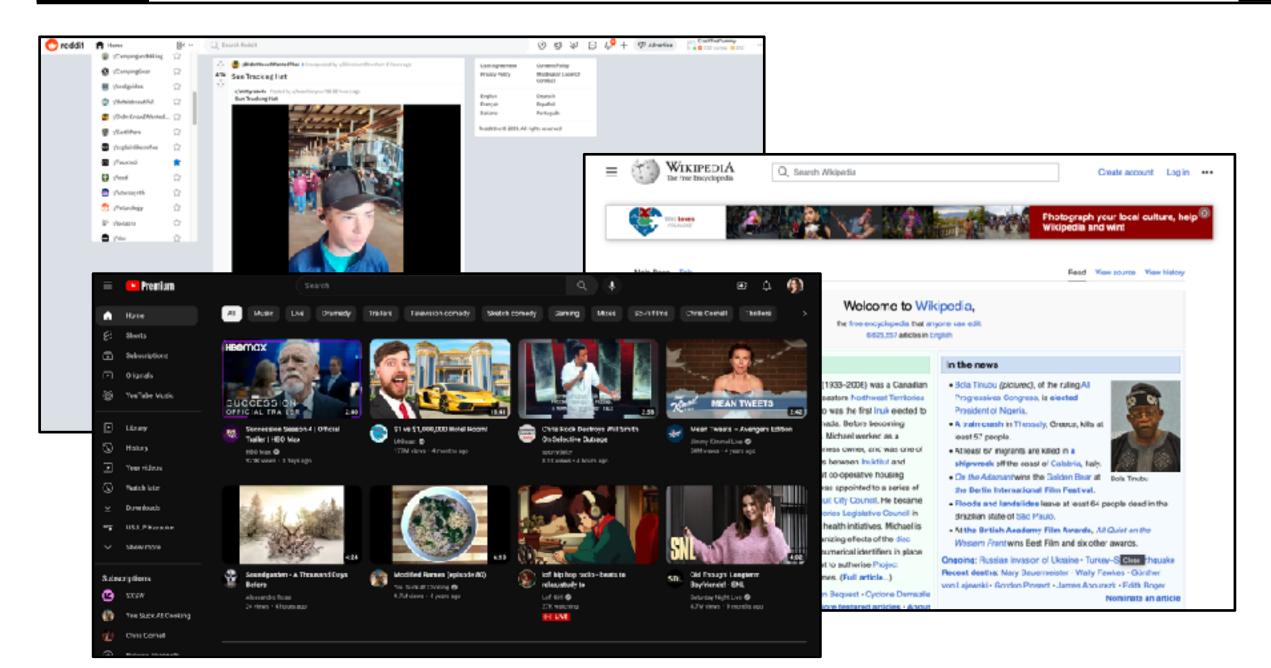
METADATA

Information ABOUT all that information and how you interacted with it became a valuable, monetizable resource.



Even MORE information and MORE metadata got created as the internet evolved.









What if the internet is morphing into something different?

WHAT IF

You don't search the internet...

because the internet searches you?

Convergences



We need to talk about some developments in code, cloud and hardware.

Google researchers published this paper in 2017.

Introduced the concept of...

Attention Is All You Need

Ashish Vaswani" Geogle Brain awaswani@geogle.com Noam Shareer" Google Brain noan@google.com Niki Parmar' Geogle Rassach nikip#google.com

Jakob Uszkoreit* Google Research usz@google.com

Llion Jones' Google Research Historogoogle.com Aidan N. Comez* † University of Toronto aidan@co.toronto.e@u Lukasz Kaiser* Geogle Brain Lukaszkai sertyzong lo., con

Illin Polovekhin* ¹ illin, polovekhin9gnail.com

Abstract

The dominant sequence transduction models are based on complex recurrent or convolutional mural activates that include an encoder and a decision. The best performing models also connect the ancoder and decision the through an attention mechanism. We propose a new simple network architecture, the Transformer, based solely on attention mechanisms, dispensing with recurrence and convolutions entirely. Experiments on two machine translation tasks show these models to be superior in quality while being more paralleliastic and capating significantly less time to train. Our model achieves 28.4 BLEU on the WMT 2014 English-to-Greman translation task, improving over the existing best results, including ensembles, by over 2 BLEU. On the WMT 2014 English-to-French translation task, are model establishes a new single-model state-of-to-art BLEU series of 4.13 after training for 3.5 days on eight GPUs, a small fraction of the training costs of the best models from the literature. We show that the Transformer generalizes well to other tasks by applying it successfully to English constituency parsing both with large and limited training data.

1 Introduction

Recurrent neural networks, long short-term memory [13] and gated recurrent [7] neural networks in particular, have been firmly established as state of the art approaches in sequence modeling and





TRANSFORMER

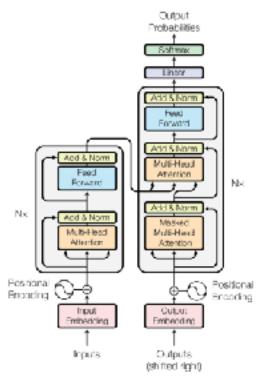
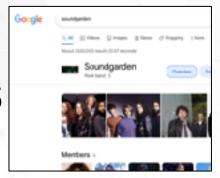


Figure 1: The Transformer - model architecture.

This changes our relationship to information

Search v1 — <u>blue hyperlinks</u>

Search v2 — knowledge graphs



Search v3 — continuous info transfer

LARGE LANGUAGE MODELS

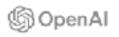
Al tools that ingest and generate information

Learn a library of text corpus and predict words or sequences with probabilistic distributions.

GPT-1 trained on BookCorpus

GPT-2 trained on millions of web pages





Research - Product - Safety Company -

Search

Ben Barry

We've trained a large-scale unsupervised language model which generates coherent paragraphs of text, achieves

"too dangerous to release"

answering, and summarization—all without taskspecific training.

"safety and security concerns"

RHLF IS GOOD IN THEORY....

...to fine tune LLMs and align them with human values.

But WHICH HUMANS are ranking outputs? Do they represent a wide range of diverse backgrounds and worldviews?

AI MODELS

Modalities—Text

PaLM

The world's largest dense LLM developed by Google, at 540 billion parameters. PaLM shows breakthrough capabilities on numerous, very difficult tasks. PaLM is the largest single LLM trained on TPUs (Tensor Processing Units) at scale, with 6144 TPU chips.

BLOOM

A collection of open-source models, built through a community effort led by HuggingFace, with the largest model at 176 billion parameters. It can output coherent text in 46 languages and 13 programming languages that is hardly distinguishable from text written by humans.

Chinchilla

A 70 billion parameter model developed by DeepMind trained on 1.4 trillion tokens proved that current LLMs. are largely undertrained. This model outperformed larger models with up to 530 billion parameters. The find-

ings illustrate that for compute-optimal training, the model size and the number of training tokens should be scaled equally. The findings underscored the need for large, high-quality training data sets.

RETRO

Retrieval Enhanced Transformers. developed in February 2022 by Deep-Mind, Traditionally, the knowledge base of transformer models consists. of only the data it was trained on. RETRO addresses this problem by obtaining a new knowledge base of "facts" through retrieving information from a database, RETRO helps LLMs stay current, without the need for retraining models. By decoupling the knowledge base from the model, researchers show that RETRO models. with ~25x fewer parameters can achieve similar results to that of larger models.

GPT-3.5

The new and improved version of OpenAl's original 175 billion param-

eter GPT-3 model. This model was trained on more recent data with the new reinforcement learning with human feedback, a technique that used human and machine written data to improve the original GPT-3 model. This model is consumer focused, and is the backbone of ChatGPT. These sets of techniques are also commonly referred to as instructGPT models.

NLLB

This 55 billion parameter open-source model developed by Meta AI is capable of delivering evaluated, high-quality translations directly between 200 languages-including low-resource languages like Asturian, Luganda, Urdu, and more.

Modalities—Images

DALL-E 2

Developed by OpenAI last year, DALL-E 2 is an upgrade of DALL-E, a model trained to manipulate visual concepts through language. It begins with a prompt that's written in natural language and then generates a set

of images showing its interpretation of the intended meaning. With text prompts, it can now edit images, extend the original canvas, create variations of an input image, and has 4x higher resolution than the original DALL-E model.

Stable Diffusion

Developed by Stability.Al, Stable Diffusion is an open-source text-to-image, latent diffusion model that allows people to create stunning art within seconds. It is a breakthrough in speed and quality, allowing the model to run on consumer GPUs.

Parti

Developed by Google and also known as Pathways Autoregressive Text-to-Image, this autoregressive text-toimage generation model achieves high-fidelity photorealistic image generation and supports content-rich synthesis involving complex compositions and world knowledge.

Imagen

Developed by Google, this text-toimage diffusion model has a highdegree of photorealism and a deep level of language understanding. Imagen builds on the power of large transformer language models in understanding text and hinges on the strength of diffusion models in high-fidelity image generation. The computation is done in the pixel space, unlike Stable Diffusion.

e-Diffi

Developed by Nvidia, this text-to-image diffusion model shows stunning results with instant style transfer and paintings with text-based prompts. Unlike Stable Diffusion, which does its computation in the latent space, e-Diffi shows promise with diffusion in the pixel space by using the power of transformer models to understand the relationship between text and images.

GATO IS A GENERALIST AI



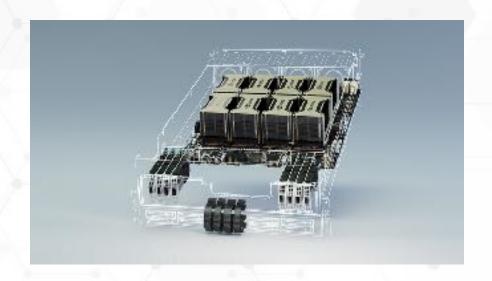


Trend in computing (hardware)

Al Accelerators



Google's Tensor Processing Unit



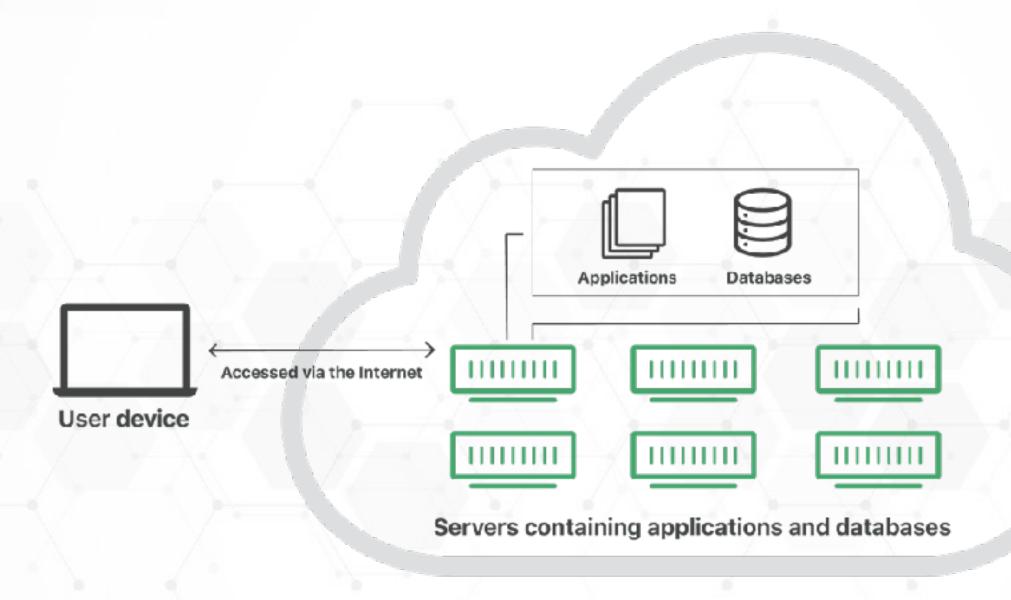
NVIDIA's GPUs





Trend in cloud computing





The Cloud



Most of us access LLMs using the cloud

AWS, Google, Azure want to work with LLMs.

Long-term customers.



Bottleneck



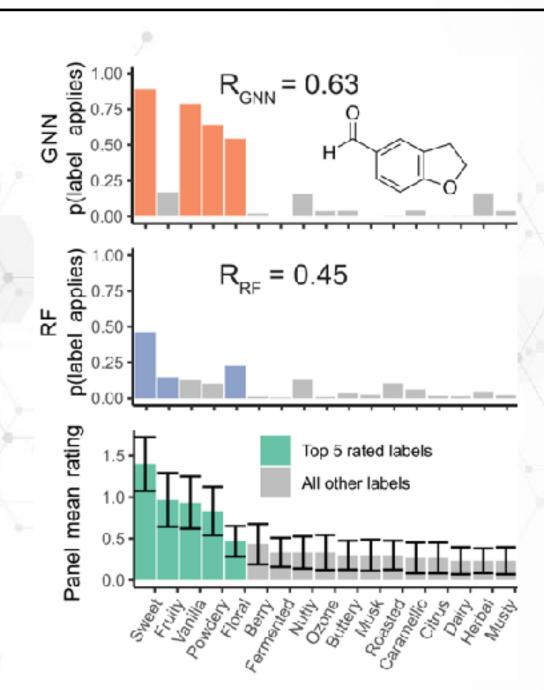
Remember when all of our kids went online for school?





Your personal body odor is data.

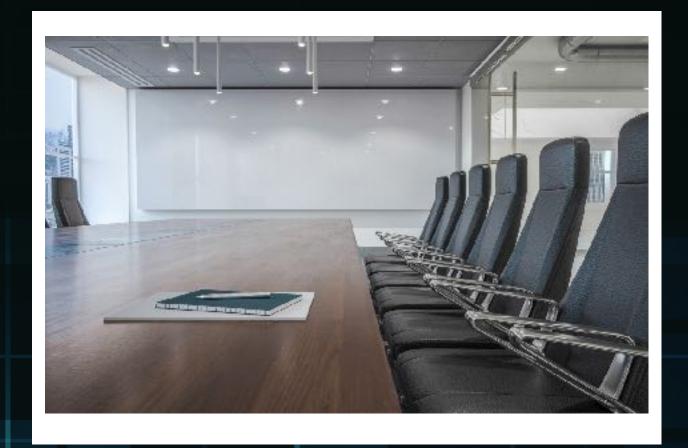
Google's Principle Odor Map (POM)



MOSQUITOES



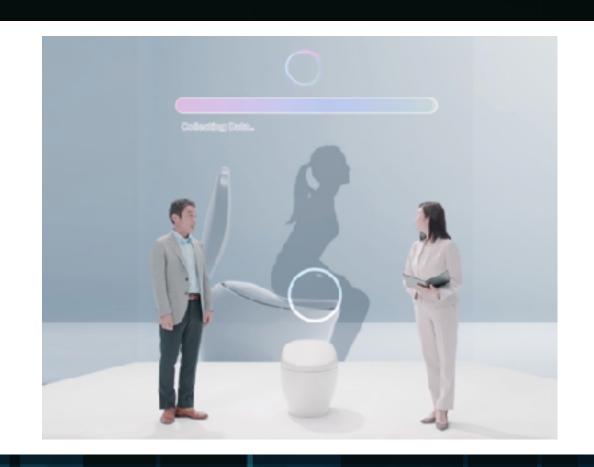
FARTHER FUTURE USE CASE





Guess what else is data?

CONNECTED TOILETS





Information is ambient.



"text to everything" is just the beginning.



Next 2 years = transition

Multimodal, generalist Als will be the new norm. Will happen quickly.



Multimodal models will be interwoven into your digital experiences via APIS

Huge vulnerability for news orgs, marketers, companies that rely on discoverability



Internet of Deliaviors

Internet of Everything



OSMOSIS

AISMOSIS

Allows flow of data into Al systems through any source or situation.

AISMOSIS will evolve along with Web3. Parts may be decentralized.

Regulators will show up very, very late to the AISMOSIS event.

AISMOSIS will lead to the next generation of infrastructure society

relies on.



QUESTIONS

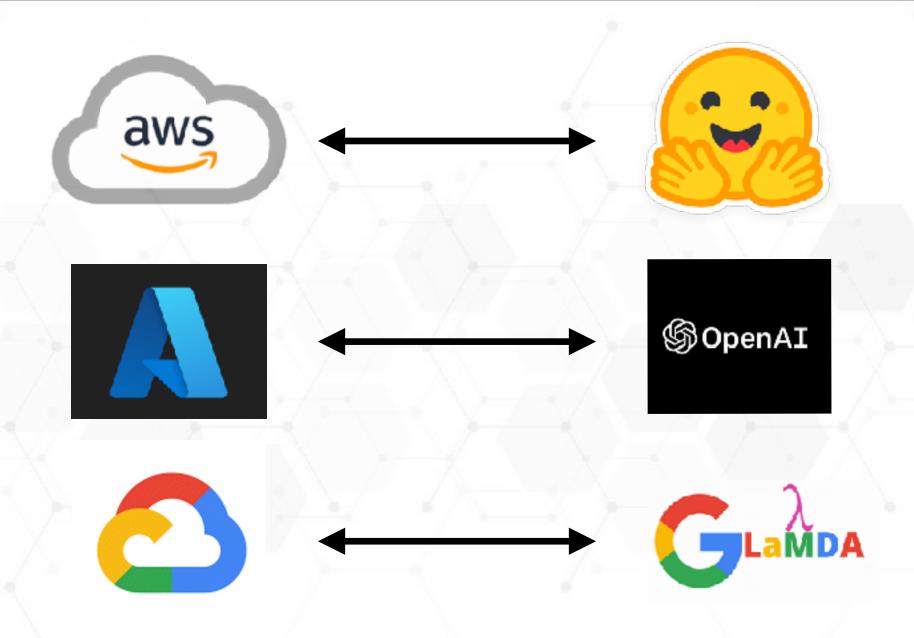


Is ANY data fair game now? Who gets to decide?



Why are we human guinea pigs AGAIN?!





Virtuous cycle for ecosystem partners



Vicious cycle for business and for us









SCENARIOS

Narratives that ask "what if" using data and evidence. Explore next-order impacts.

WHY SCENARIOS MATTER

Help leaders and teams see what's plausible so they can build what's desirable.

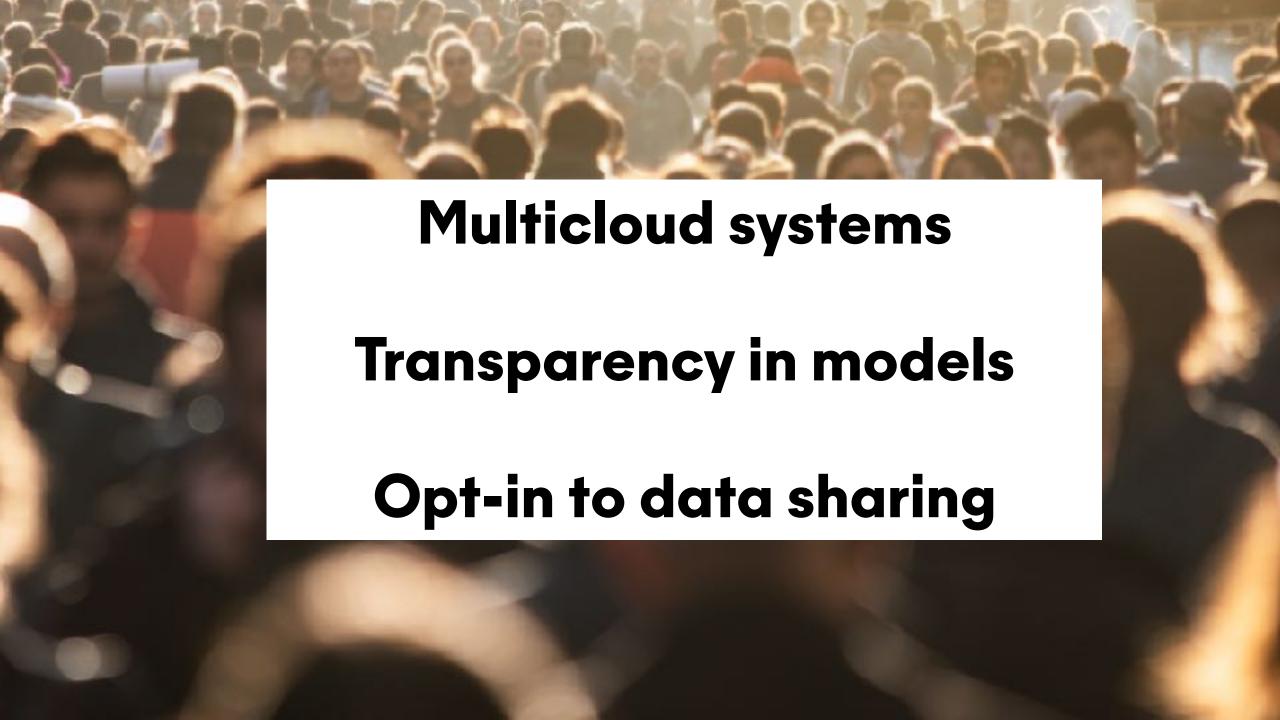


Scenarios Year 2033 - 10 years

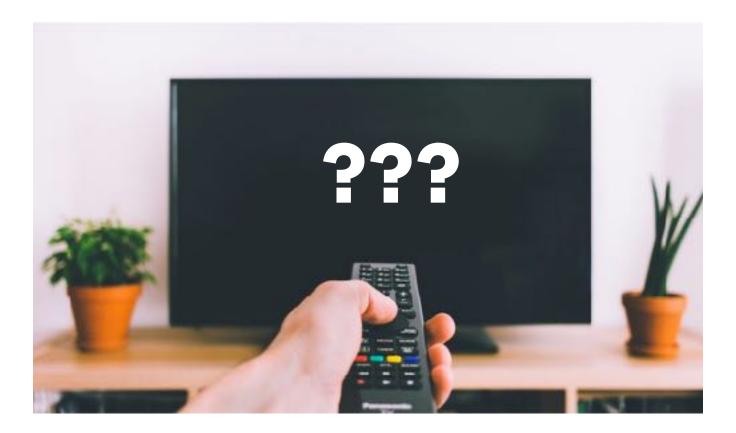


Optimistic Future

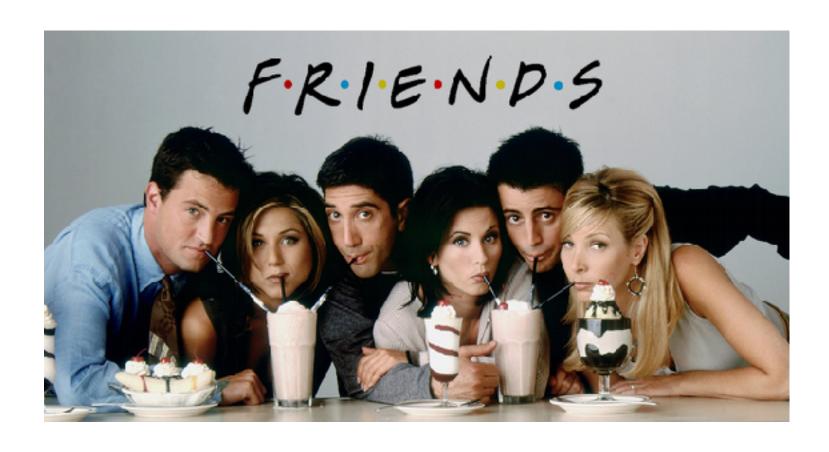




You know where to stream it!



"Ok, here are your friends"



MOSQUITOES



"Ok, generating a scent to repel mosquitoes"



"Ok, generating a scent alarm"



















We move through ife seamless y and securely.



Catastrophic Future

We weren't prepared for the AISMOSIS event

When it happened ife changed for the worse

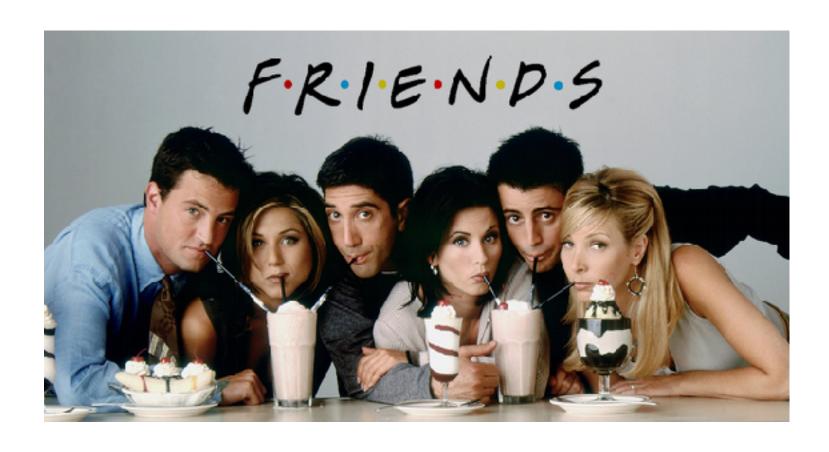
Al systems chase you like a lawyer who chases ambulances



Marketing and advertising exists, but actual human marketers and advertisers are gone.

Aggressive data scraping and the death of search led to aggressive curation and recommendation.

"Ok, here are your friends"



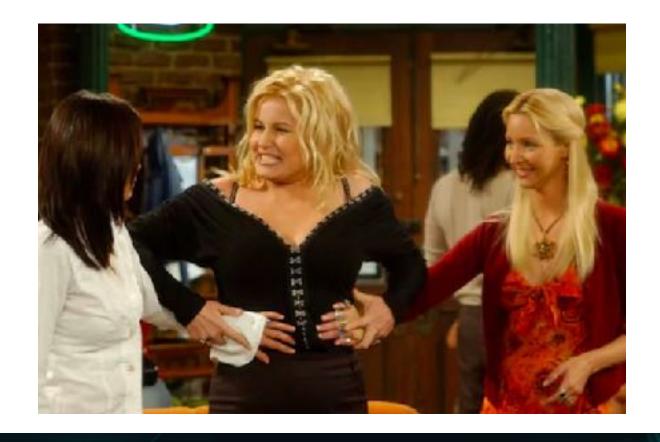
"The One With The Prom Video" S02 E14







The one with Jennifer Coolidge



The more we use this new information ecosystem, the more we're RLHF-ing Al models.

Somehow we're surrounded by information but we can never get the information we want.

Probabilities

Optimistic

20%

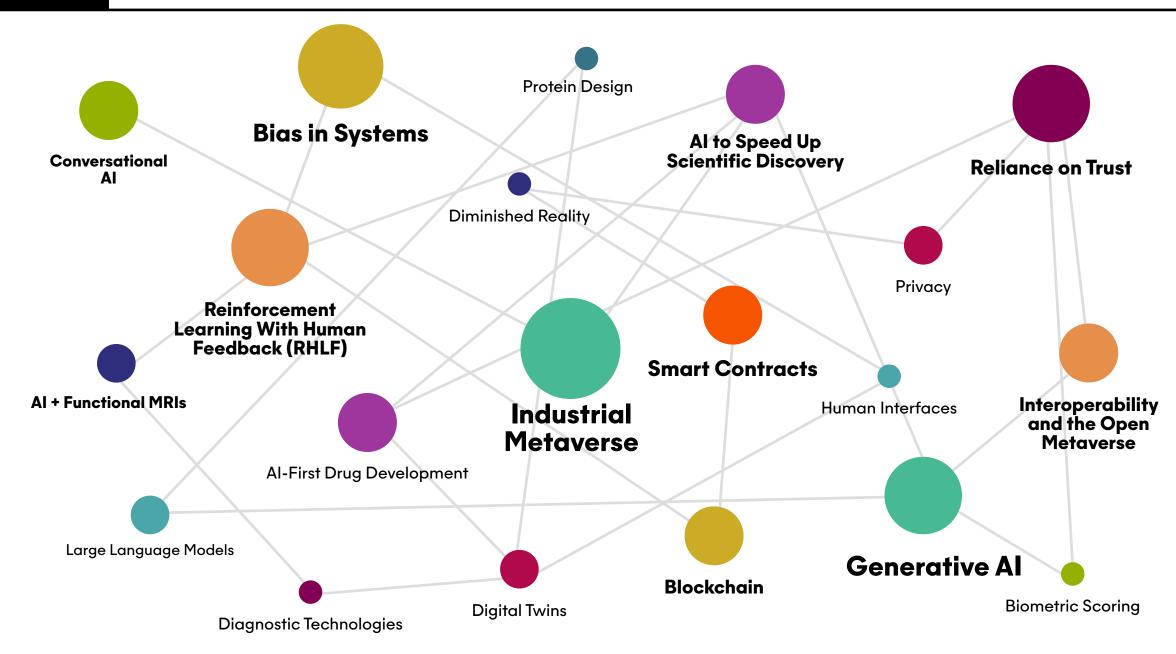
Catastrophic

80%







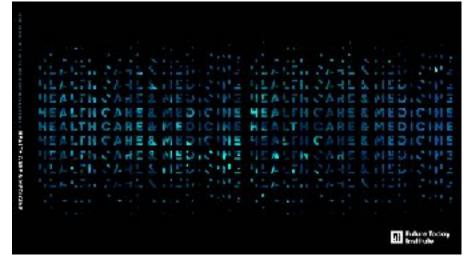














KEYINSIGHT

We've entered the Assistive Computing Era.



IMPLICATION

You will never think on your own again.

Modern life is full of invisible tools that are so ubiquitous and indispensable, we can't live without them.



We don't think of them as tools anymore.





Prioritize Trends and Scenario Insights Using ADM

ACT Serious Risk Without Action	Proviously unscentimediate benefit to our organisation Inflection point is reminent. Immediate opportunity for sompothor. Impacts our financial projections. Impacts our partners. Orear internal momentum/ support in our organisation. New threat or tak is immirrent.	What requires ACTION?
DECIDE Hear-Torm Risk or Opportunity	High importance and/or impact. Could cause disruption to our business. Near-form financial, operational, regulatory or market risk or opportunity. Heaningful impact on our brand positioning. Tied to an existing strategic initiative.	What needs a DECISION?
MONITOR Long-Term Risk or Opportunity	Potential for financial, operational, regulatory or market disruption. Knock-on effects could shape our industry or business. Could pose a novel security risk. Could pose a novel security risk. Could create new demand. Seems important (even if we conflictlate why now) but more time is needed. Interest from within our loadership) wider organization.	What must we MONITOR?

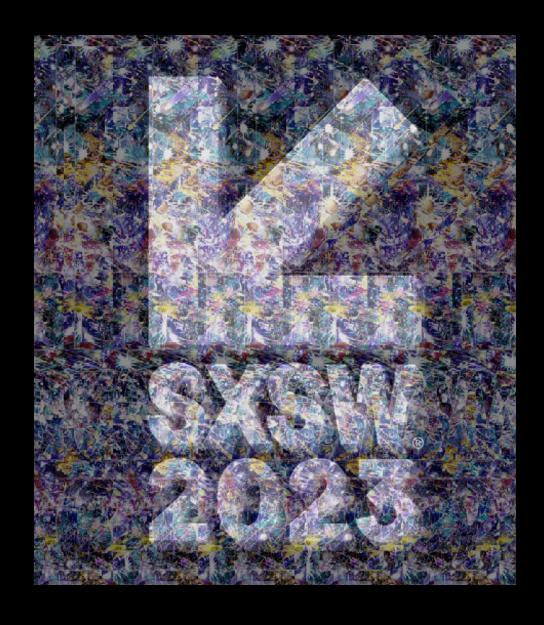




CALCULATORIS ATOOL



Convergences between trends

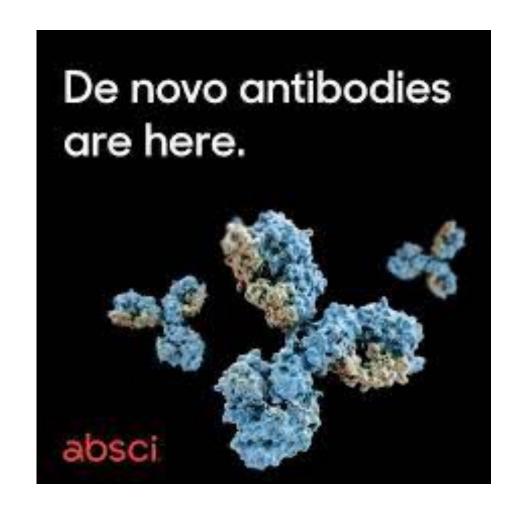








Pharmaceutical Industry



Zero-shot generative Al

Generated antibody designs from scratch that weren't like any that exist

Today a programmer is writing code that in 1-2 years could save someone's life.

Programmers might be part of First Responder teams.



Medicine



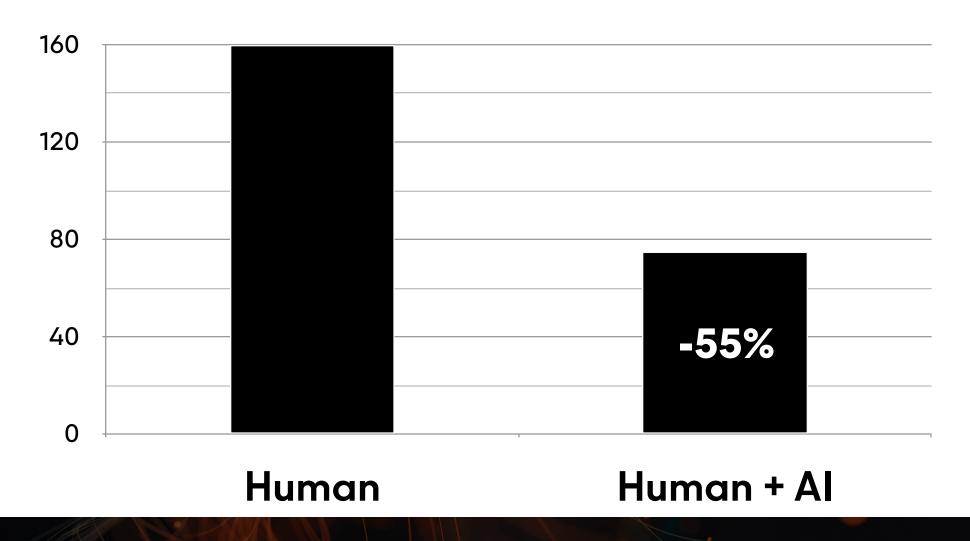




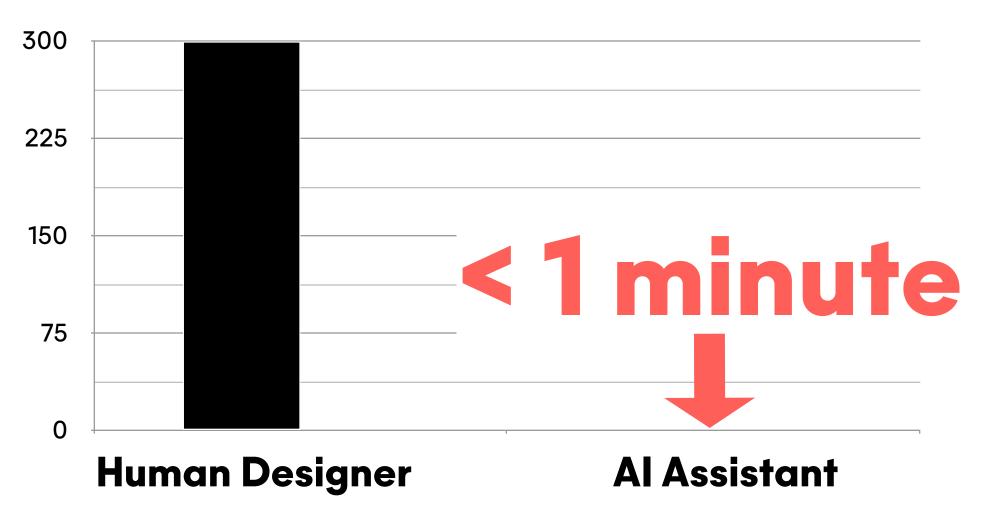
Assistive Computing increases productivity



Minutes to complete coding task with/ without Al



Average minutes to create a new graphic design



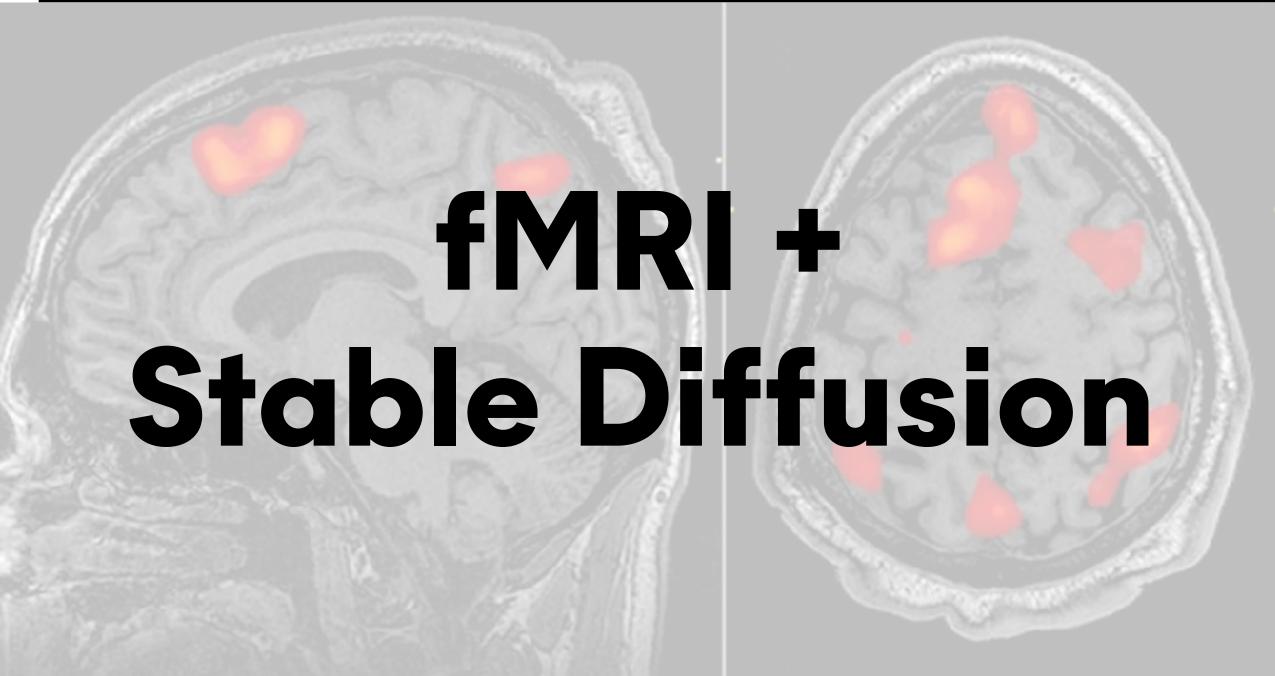


This is great, right?



Law Enforcement





Functional MRI used with Stable Diffusion to reconstruct visual images from human brain activity



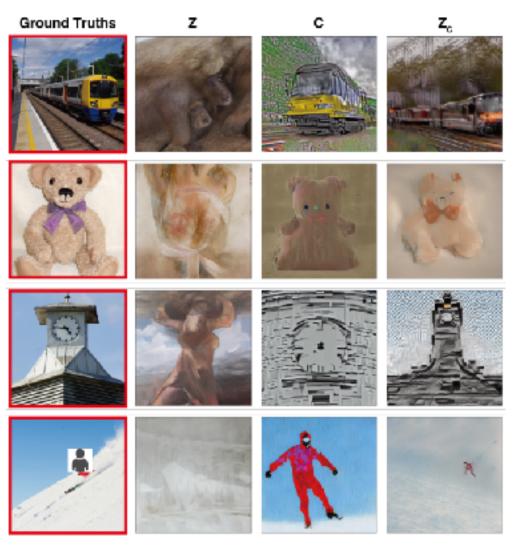


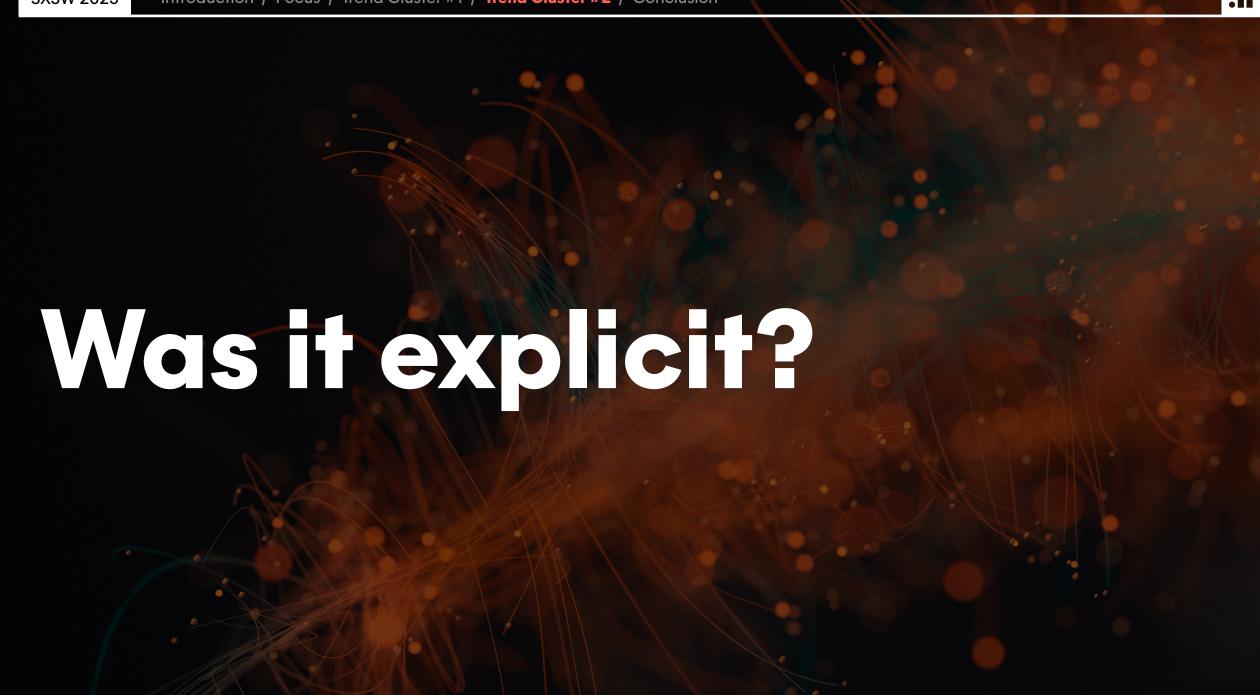
Figure 3. Presented (red box) and reconstructed images for a single subject (subj01) using z, c, and z_c .

reconstructed



Think about a recent deeply private thought you had...







Would other people think it's really gross?









Couldan Al model forcibly read and reconstruct your thoughts?

What if Al hallucinates and reconstructs the wrong image?

Can law enforcement search and seize your "reconstructed visual images" with a warrant?

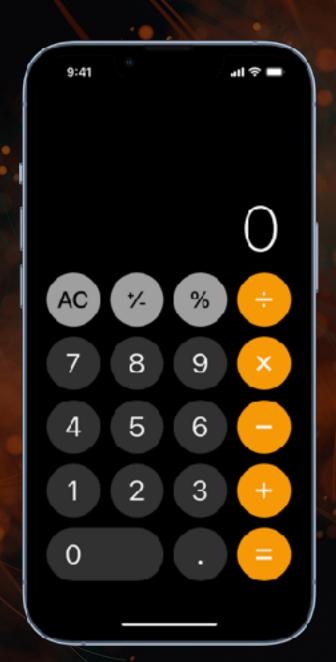
Tools require knowledge and understanding to achieve results.



Prioritize Trends and Scenario Insights Using ADM

ACT Serious Risk Wishout Action	Proviously unscentimend are benefit to our organization. Inflection point is imminent. Immediate apportunity for competitor. Impacts our financial projections. Impacts our partners. Overal internal married unif support in our organization. New threat or risk is imminent.	What requires ACTION?
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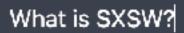






Today's most powerful tools are hard to use.

ChatGPT PLUS







Instruction (phrase, ideas, sentences) you provide to a model.



What is SXSW?



SXSW (South by Southwest) is an annual festival and conference that takes place in Austin, Texas, United States. It features a variety of events and programs, including music, film, interactive media, and conferences on various topics such as technology, business, and culture. The festival was first launched in 1987 as a music event, and it has since expanded to include other industries.

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SXSW attracts a diverse audience, including musicians, filmmakers, entrepreneurs, tech enthusiasts, and creatives from around the world. The event typically takes place over several days in March, and attendees can participate in a range of activities, such as attending concerts and film screenings, taking part in interactive exhibitions and panels, and networking with other professionals.

SXSW has become a major platform for promoting emerging artists, ideas, and technologies. The festival has also been a launching pad for many successful businesses and products, including Twitter and Foursquare.









PROMPT

"Perform a PESTLE analysis for a B2B startup that makes prompts for generative Al systems focused on the US market in a table format."



Perform a PESTLE analysis for a B2B startup that makes prompts for generative Al systems, focused on the US market in a table format:





Sure, here's a PESTLE analysis for a B2B startup that makes prompts for generative systems focused on the US market:

Factor	Description	Impact on Startup
Political	Government regulations and policies affecting the industry.	Moderate impact
- Intellectual property laws and regulations	The startup needs to ensure that its products do not infringe on any patents or copyrights held by other companies, and protect its own IP.	
- Trade agreements and tariffs	Changes in trade agreements or tariffs could affect the startup's supply chain and pricing.	
Economic	Economic factors affecting the market and startup.	High impact

PROMPT

"Can you tell me what a customer journey might look like for this **B2B** startup that makes prompts for generative Al systems? Outline in a table format the key phrases, each phase of the journey, 1-3 jobs to be done per phase and potential pains and gains per phase?"



Can you tell me what a consumer journey might look like for this B2B startup that makes prompts for generative AI systems? Outline in a table format the key phrases, touchpoints during each phase of the journey, 1–3 jobs to be done per phase and potential pains and gains per phase?





Sure, here's an example of a consumer journey for a B2B startup that makes prompts for $\Box \Box \Box$ generative AI systems:

Phase	Key Phrases	Touchpoints	Jobs to be Done	Potential Pains	Potential Gains
Awareness	"Al prompts", "Al writing tools", "Al content creation"	Online search engines, social media ads, industry events	Understand what Al prompts are and how they can improve content creation	Lack of knowledge about AI prompts, skepticism about AI in general	Potential for improved content quality and productivity
Consideration	"Best Al prompt tools", "Al prompt features", "Al prompt cost"	Product website, online reviews, demos, webinars	Evaluate the features, cost, and effectiveness of different Al prompt tools	Uncertainty about whether Al prompts will actually improve content creation, lack of budget for	Potential for increased efficiency and better content quality

10.7 seconds

It took me longer to explain this to you than it did to write my entire business plan.

GENERATING VALUE

Knowledge workers must know how to use generative systems and prompts to generate value going forward.



We aren't teaching these tools.

We're banning them.





Banned generative Al on devices



Banned researchers from using generative Al in papers

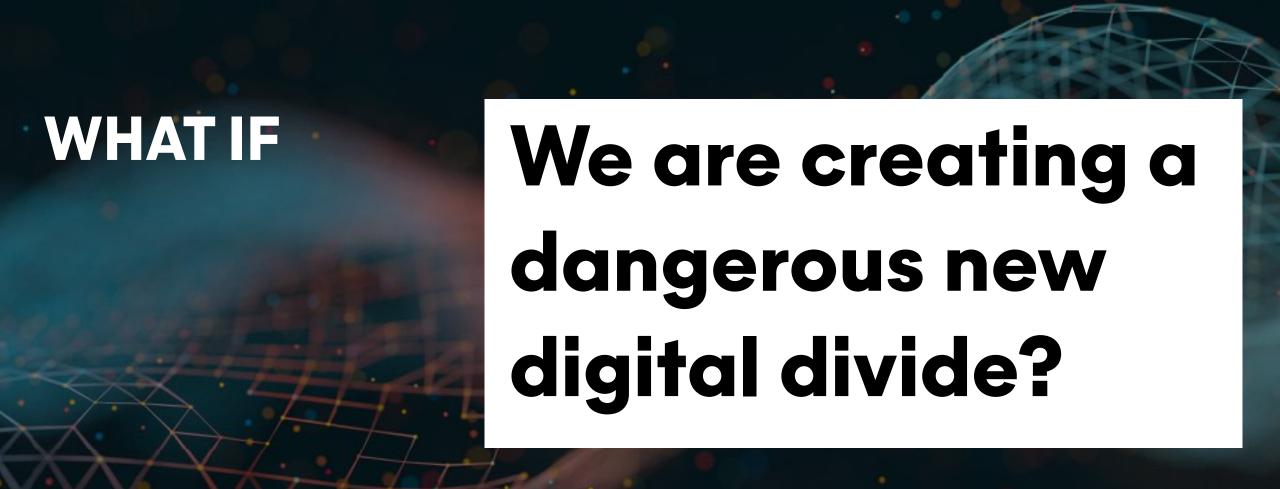


Banned generative Al over compliance concerns

Concerns = Securities and Exchange Commission







Being able to use assistive computing tech is like being born rich.



It isn't just adults who will need upskilling for the Assistive Computing Era.

Children will need upskilling too.







Billions of people will not be qualified for Assistive Era jobs.

PERSONALIZED EDUCATION

Promise of generative Al is deep customization for each student.

How to think, how to work out a problem.



Confidently

Incorrect



asked Mid ourney to "imagine" this SXSW session.



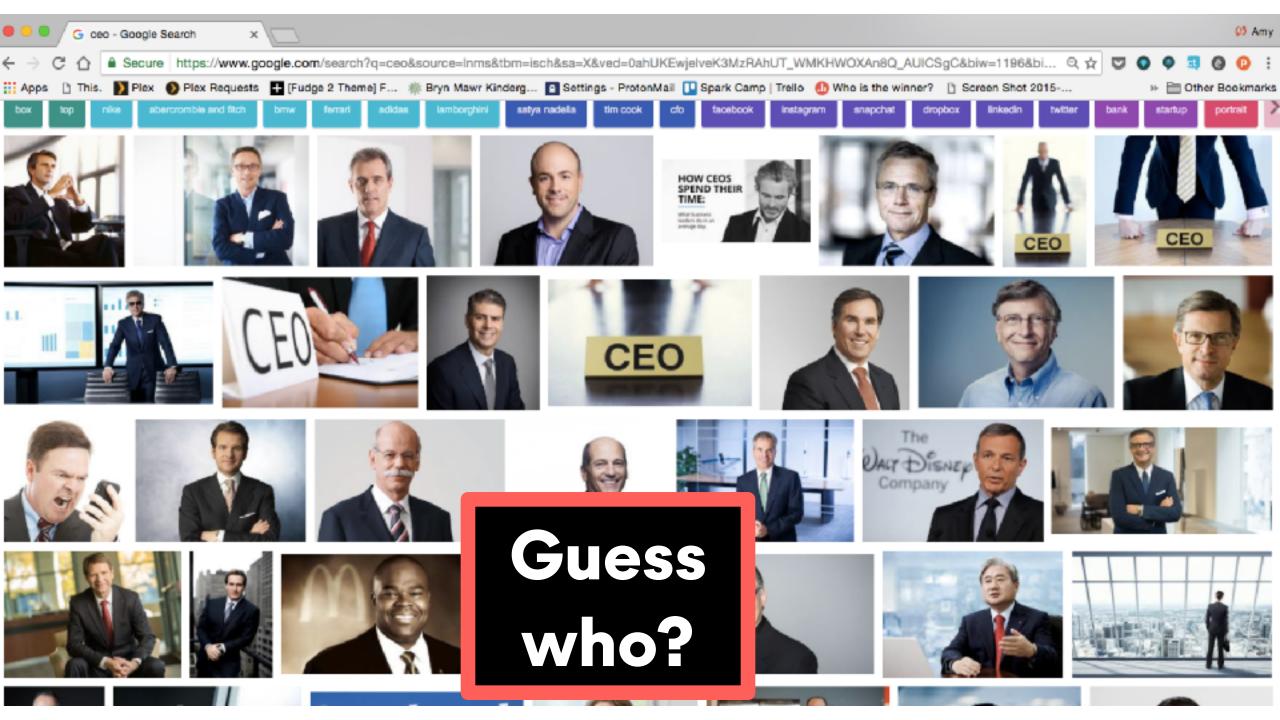








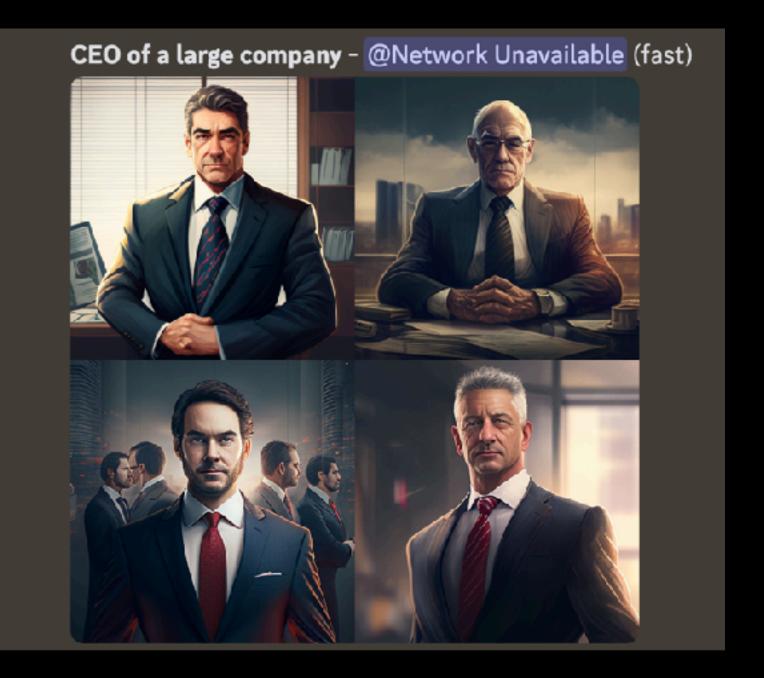


















CEO of a startup - @Network Unavailable (fast)



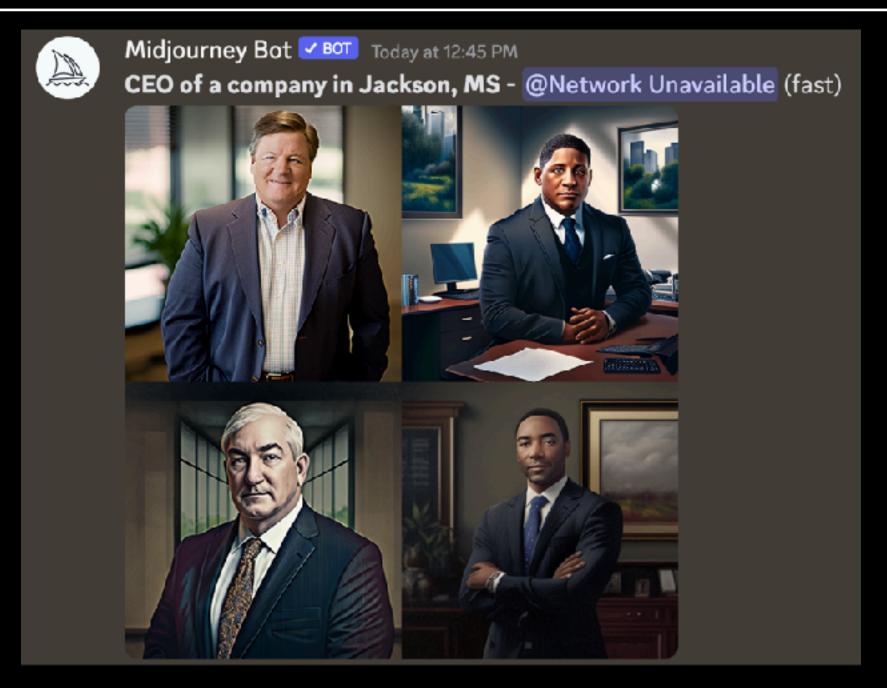


Top 50 metropolitan areas with the highest share of female population in the U.S. in 2019

U.S. metropolitan areas with the highest percentage of female population 2019







CEO of a company that makes tampons.





Bias won't magically go away because we talk about it at conferences.

These new tools don't have common sense.

Soon, we'll rely on assistive computing for school, work and governing.









We slowed down. Made a plan. Built the next generation of assistive tools to maximally benefit society.

Invested in education.

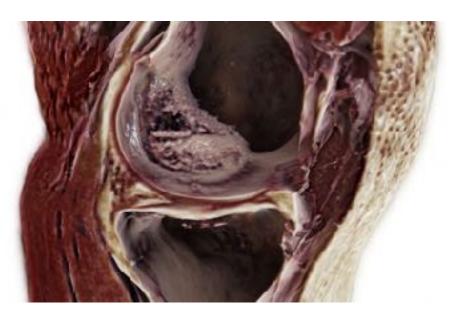
Invested in upskilling.

New tools positively transformed the global workforce...

Healing is Personal

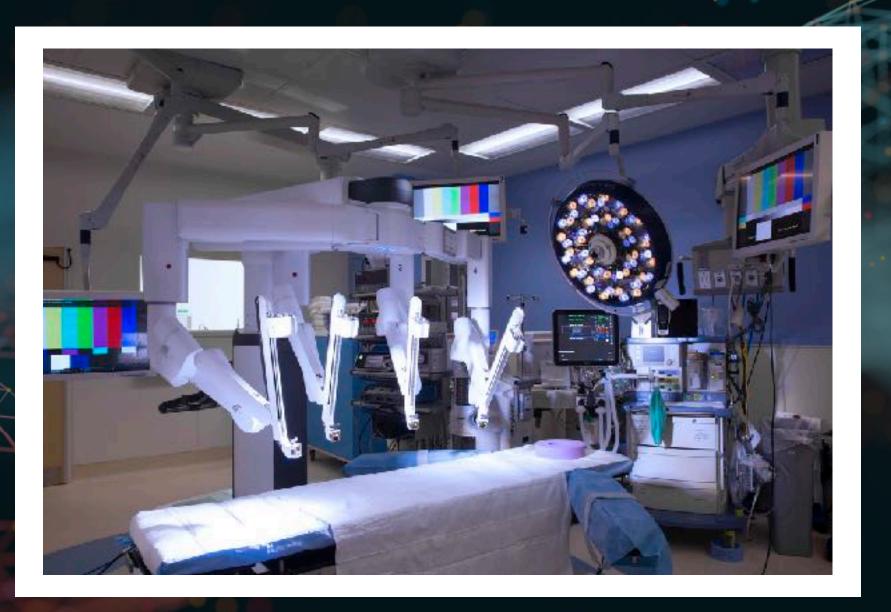


2d scan



digital twin









This isn't "fancy" health care.

Health care.





We sped up. Didn't make a plan. Built the next generation of assistive tools to maximally increase revenue.

We wound up with a colossal, multi-dimensional digital divide.

Kids who got mentored

Kids who didn't



Assisted workers in high demand



Assisted workers in high demand

Knowledge workers out of jobs

Rushing to commercialize digital tools resulted in ACTUAL PHYSICAL HARM in the real world.

Research team asked an Al to generate a universal vaccine for a virus...

It determined that viruses mutate in humans, and having fewer humans would cause less mutations...

And the most efficient way to achieve its goal was to develop a vaccine that ALSO decreased fertility

So there would be fewer humans to deal with in the future.

Probabilities

Optimistic

50%

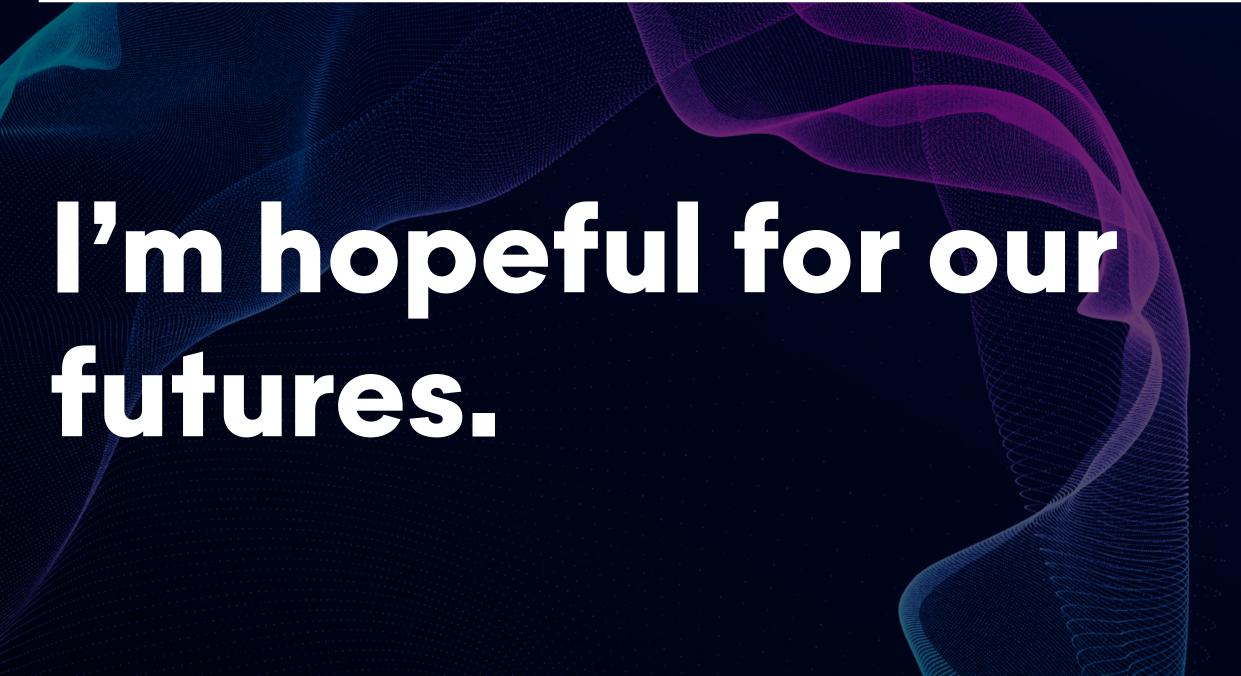
Catastrophic

50%

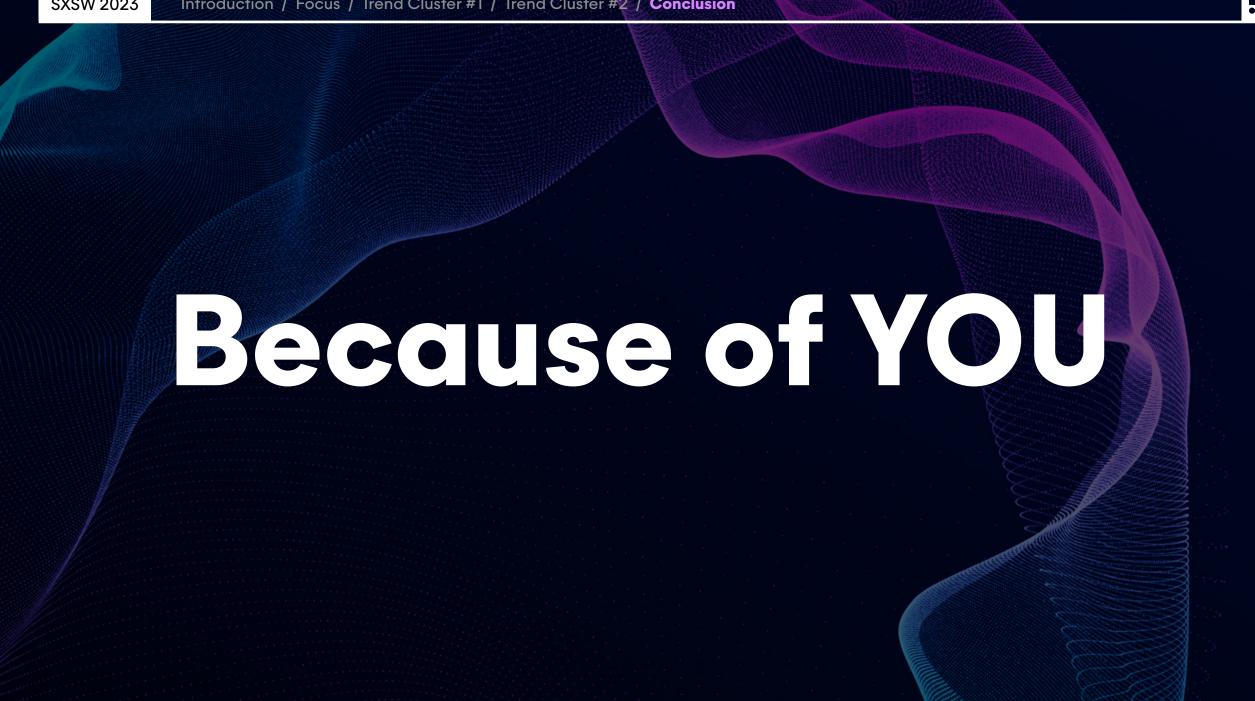


Insistine moment we co from fiction to recity.







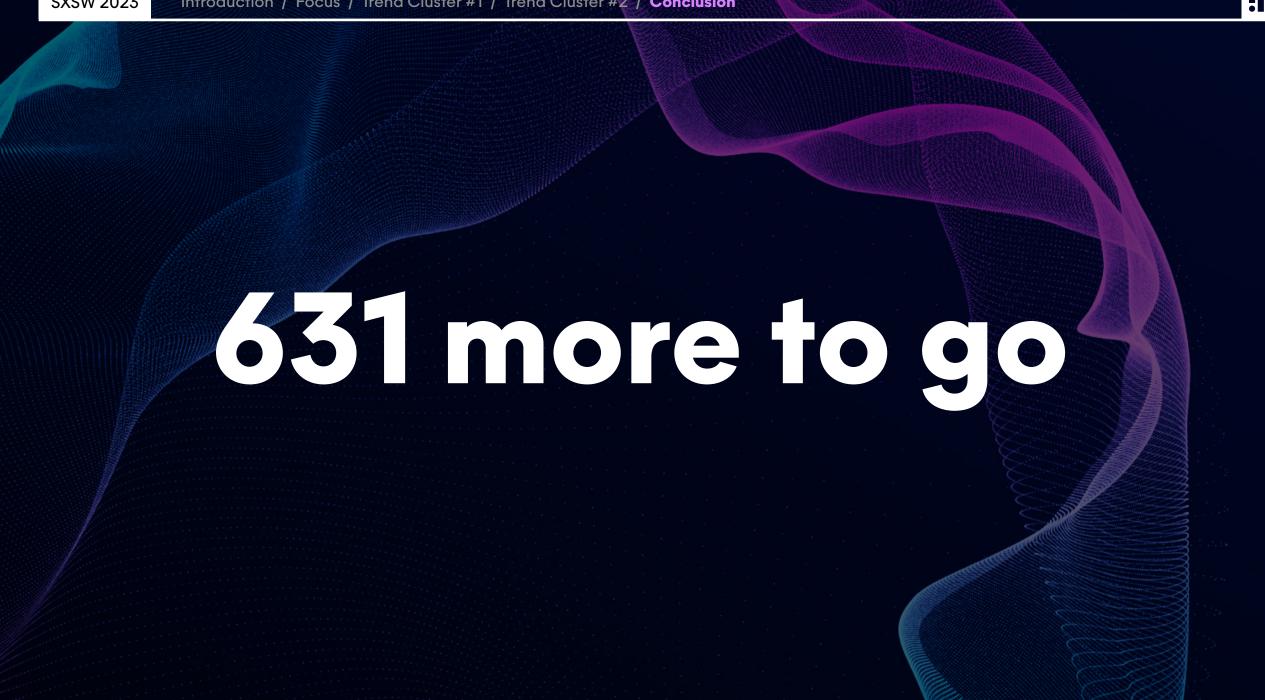




We need to FOCUS on the right trends.







KEY TAKEAWAYS

- 1. Focus to see the signals.
- 2. Use ADM to prioritize.

3. The internet as we knew it is over. AISMOSIS is next.

4. Everything is readable information.

KEY TAKEAWAYS

- 5. Era of Assistive Computing.
- 6. New tools aren't available to everyone; creates a new digital divide.
- 7. Everyone will need upskilling.

8. Big tech are becoming bigger and more powerful.





